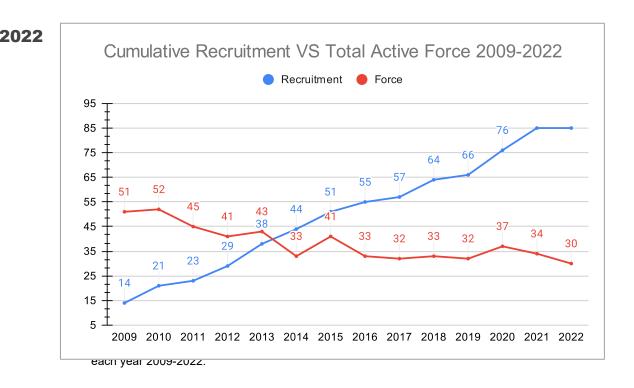
Recruitment and Retention 2009-2022 Figure 3-2.

Cumulativ	e Recruitr	nent 2009
2009	14	
2010	21	
2011	23	
2012	29	
2013	38	
2014	44	
2015	51	
2016	55	
2017	57	
2018	64	
2019	66	
2020	76	
2021	85	
2022	85	

These numbers are cumulative propationary FF numbers for each year assuming that each of these PB FF represents a new FF brought on within the last 12 months as reported in June of each year.



Membership Retention Averages			
Total Average Years of Service	8.64		
Average years of service of members who have retired	6.60		
Average years of service of members brought in over last 20 years	5.75		
Average years of service of members brought in over last 10 years	2.90		
Average years of service of members who have retired over last 5 years	1.40		
Average years of service of members brought in over the last 5 years	2.01		

This table represents various averages of membership retention over different time spans. "Retired" represents a catagory for members who have left the department for any reason. Retired averages do not include members who are presently still enrolled with the department in thier totals.